ROLE DESCRIPTION – BOARD MEMBER

1. The key role of every Board Member is to work as part of the Board in performance of its key functions as described in the Governance Framework Document. This includes:

1.1 Leading the organisation

- a. Upholding the vision of the Association and the Group, and participating in the development objectives that accord with these.
- b. Promoting the Association and the Group through contact with communities, any relevant authorities and other bodies.

1.2 Acting as a guardian of the organisation

a. Ensuring that the organisation acts in accordance with its values, Rules, Governance Framework Document and the relevant legal and regulatory framework.

1.3 Making Decisions about policy and strategy

- a. Regularly attending Board and relevant Committee meetings and participating in discussions and decision-making to achieve the organisation's objectives.
- b. Exercising sound financial and risk management to ensure no variance from the core values of the organisation.

1.4 Monitoring, supervision and control

a. Monitoring the organisation's performance in relation to its objectives, plans, budgets, controls and decisions.

1.5 Other tasks

a. From time to time attending functions, training sessions and other meetings in the interest of the organisation.

2. Board Members should possess the ability to:

- a. Apply their own specialist knowledge appropriately.
- b. Analyse significant amounts of complex information, debating and challenging as necessary.
- c. Assess the risks of proposed courses of action.

- d. Make independent and critical judgments, whilst recognising the need to reach consensus based on compromise.
- e. Develop and maintain relationships with others.

3. Board Members should be people:

- a. With vision, generating new ideas and perspectives.
- b. Who govern rather than manage.
- c. Who are up to date with relevant issues.
- d. Who work as part of a team.

4. **Board Members must be:**

- a. Honest, trustworthy and reliable.
- b. Committed to the values of the organisation and the housing sector.
- c. Willing to devote the necessary time to their duties.