

| Landlord Name:         | Irvine Housing Association Ltd |
|------------------------|--------------------------------|
| RSL Reg No.:           | 280                            |
| Report generated date: | 10/10/2022 11:03:21            |

#### Approval

| A1.1 | Date approved      | 21/09/2022   |
|------|--------------------|--------------|
| A1.2 | Approver           | James Strang |
| A1.3 | Approver job title | Chair        |



#### STATEMENT OF COMPREHENSIVE INCOME

|   | Current Year | Prior Year |
|---|--------------|------------|
|   | £'000        | £'000      |
| Turnover  | 11,479.0     | 11,231.0   |
| Operating costs   | (6,712.0)    | (6,241.0)  |
| Gain/(loss) on disposal of property, plant and equipment              | 0.0          | 0.0        |
| Exceptional items   | 0.0          | 0.0        |
| Operating surplus/(deficit)   | 4,767.0      | 4,990.0    |
| Share of operating surplus/(deficit) in joint ventures and associates | 0.0          | 0.0        |
| Interest receivable   | 0.0          | 0.0        |
| Interest payable  | (1,248.0)    | (1,249.0)  |
| Other financing (costs)/income  | 0.0          | 0.0        |
| Release of negative goodwill  | 0.0          | 0.0        |
| Movement in fair value of financial instruments                       | 0.0          | 0.0        |
| Decrease in valuation of housing properties                           | 0.0          | 0.0        |
| Reversal of previous decrease in valuation of housing properties      | 0.0          | 0.0        |
| Total   | (1,248.0)    | (1,249.0)  |
| Surplus/(deficit) before tax  | 3,519.0      | 3,741.0    |
| Tax (payable)/recoverable   | 0.0          | 0.0        |
| Surplus/(deficit) for the year  | 3,519.0      | 3,741.0    |
| Actuarial (loss)/gain in respect of pension schemes                   | 0.0          | 0.0        |
| Change in fair value of hedged financial instruments                  | 0.0          | 0.0        |
| Total comprehensive income for the year                               | 3,519.0      | 3,741.0    |



#### STATEMENT OF CHANGES IN EQUITY

|  | Share capital | Revenue reserve<br>Restricted fund | Revenue reserve<br>Unrestricted fund | Restricted reserve | Revaluation<br>reserve |
|--|---------------|------------------------------------|--------------------------------------|--------------------|------------------------|
|  | £'000         | £'000                              | £'000                                | £'000              | £'000                  |
| Balance at end of the previous year                          | 0.0           | 0.0                                | 19,811.0                             | 0.0                | 0.0                    |
| Opening balance adjustments                                  | 0.0           | 0.0                                | 0.0                                  | 0.0                | 0.0                    |
| Issue of shares  | 0.0           | 0.0                                | 0.0                                  | 0.0                | 0.0                    |
| Cancellation of shares                                       | 0.0           | 0.0                                | 0.0                                  | 0.0                | 0.0                    |
| Surplus/(deficit) from statement of comprehensive income     | 0.0           | 0.0                                | 3,519.0                              | 0.0                | 0.0                    |
| Transfer from revaluation reserve to revenue reserve         | 0.0           | 0.0                                | 0.0                                  | 0.0                | 0.0                    |
| Transfer of restricted expenditure from unrestricted reserve | 0.0           | 0.0                                | 0.0                                  | 0.0                | 0.0                    |
| Balance at end of the current year                           | 0.0           | 0.0                                | 23,330.0                             | 0.0                | 0.0                    |

|  | Total excluding<br>non-controlling<br>interest | Non-controlling<br>interest | Total including<br>non-controlling<br>interest |
|--|--|-----------------------------|--|
|  | £'000  | £'000                       | £'000  |
| Balance at end of the previous year                          | 19,811.0                                       | 0.0                         | 19,811.0                                       |
| Opening balance adjustments                                  | 0.0  | 0.0                         | 0.0  |
| Issue of shares  | 0.0  | 0.0                         | 0.0  |
| Cancellation of shares                                       | 0.0  | 0.0                         | 0.0  |
| Surplus/(deficit) from statement of comprehensive income     | 3,519.0  | 0.0                         | 3,519.0  |
| Transfer from revaluation reserve to revenue reserve         | 0.0  | 0.0                         | 0.0  |
| Transfer of restricted expenditure from unrestricted reserve | 0.0  | 0.0                         | 0.0  |
| Balance at end of the current year                           | 23,330.0                                       | 0.0                         | 23,330.0                                       |

STATEMENT OF FINANCIAL POSITION

Revenue reserves

**Total reserves** 



0.0

0.0

0.0

0.0

0.0

0.0

0.0

0.0

(24.0)

0.0

0.0

676.0

#### **Current Year Prior Year** £'000 £'000 **Non-current assets** 0.0 Intangible assets and goodwill 92,858.0 81,742.0 Housing properties - NBV 0.0 Negative goodwill 92,858.0 81,742.0 Net housing assets 0.0 Non-current investments 592.0 Other plant, property and equipment 0.0 Investments in joint ventures and associates 93,450.0 82,418.0 **Total non-current assets** 0.0 Receivables due after more than one year Current assets 0.0 Investments 0.0 Stock and work in progress 1,561.0 1,405.0 Trade and other receivables due within one year 0.0 Cash and cash equivalents 1,561.0 1,405.0 **Total current assets** (3, 433.0)(3,498.0)Payables: amounts falling due within one year Deferred income: amounts falling due within one year (269.0)(260.0)Scottish housing grants (SHG) (25.0) Other grants (294.0)(284.0)Total deferred income: amounts falling due within one year (2,377.0)(2, 166.0)Net current assets/(liabilities) 91,284.0 80,041.0 **Total assets less current liabilities** (30, 416.0)(30, 868.0)Payables: amounts falling due after more than one year 0.0 Provisions 0.0 Pension asset/(liability) Deferred income: amounts falling due after more than one year (34,313.0) (26, 840.0)Scottish housing grants (SHG) (3, 225.0)(2,522.0)Other grants (37, 538.0)(29, 362.0)Total deferred income: amounts falling due after more than one year (67, 954.0)(60, 230.0)**Total long term liabilities** 23,330.0 19,811.0 Net assets **Capital and reserves** 0.0 Share capital 0.0 Revaluation reserves 0.0 **Restricted** reserves 19,811.0 23,330.0

0.0

0.0

0.0

19,811.0

23,330.0

STATEMENT OF CASH FLOWS



|  | Current Year |           |
|--|--------------|-----------|
|  | £'000        | £'000     |
| ash flow from investing activities cquisition and construction of properties urchase of other non-current assets ales of properties ales of other non-current assets ales of other non-current assets apital grants received apital grants repaid therest received tet cash inflow/(outflow) from investing activities ash flow from financing activities therest paid therest element of finance lease rental payment hare capital received/(repaid) unding repaid arly repayment and associated charges apital element of finance lease rental payments ///thdrawal from deposits tet cash inflow/(outflow) from financing activities tet cash inflow/(outflow) from financing activities ash and cash equivalents at end of the previous year ash and cash equivalents Opening balance adjustment | 2,818.0      | 4,023.0   |
| Tax (paid)/refunded  | 0.0          | 0.0       |
| Cash flow from investing activities  |              |           |
| Acquisition and construction of properties   | (9,336.0)    | (890.0)   |
| Purchase of other non-current assets   | (37.0)       | (89.0)    |
| Sales of properties  | 0.0          | 0.0       |
| Sales of other non-current assets  | 0.0          | 0.0       |
| Capital grants received  | 7,927.0      | 809.0     |
| Capital grants repaid  | 0.0          | 0.0       |
| Interest received  | 0.0          | 0.0       |
| Net cash inflow/(outflow) from investing activities  | (1,446.0)    | (170.0)   |
| Cash flow from financing activities  |              |           |
| Interest paid  | (1,265.0)    | (1,260.0) |
| Interest element of finance lease rental payment   | 0.0          | 0.0       |
| Share capital received/(repaid)  | 0.0          | 0.0       |
| Funding drawn down   | 0.0          | 0.0       |
| Funding repaid   | (15.0)       | (2,944.0) |
| Early repayment and associated charges   | 0.0          | 0.0       |
| Capital element of finance lease rental payments   | 0.0          | 0.0       |
| Withdrawal from deposits   | 0.0          | 0.0       |
| Net cash inflow/(outflow) from financing activities  | (1,280.0)    | (4,204.0) |
| Net change in cash and cash equivalents  | 92.0         | (351.0)   |
| Cash and cash equivalents at end of the previous year  | 0.0          | 351.0     |
| Cash and cash equivalents Opening balance adjustment   | (92.0)       | 0.0       |
| Cash and cash equivalents at end of the current year   | 0.0          | 0.0       |



### Particulars of turnover, operating costs and operating surplus or deficit – Current Year

|                               | Turnover<br>£'000 | Operating Costs<br>£'000 | Operating<br>Surplus/(Deficit)<br>£'000 |
|-------------------------------|-------------------|--------------------------|---|
| Affordable letting activities | 11,185.0          | (6,322.0)                | 4,863.0                                 |
| Other activities              | 294.0             | (390.0)                  | (96.0)                                  |
| Total                         | 11,479.0          | (6,712.0)                | 4,767.0                                 |

#### Particulars of turnover, operating costs and operating surplus or deficit - Prior Year

|                               | Turnover | Operating Costs | Operating<br>Surplus/(Deficit) |
|-------------------------------|----------|-----------------|--------------------------------|
|                               | £'000    | £'000           | £'000                          |
| Affordable letting activities | 10,943.0 | (5,915.0)       | 5,028.0                        |
| Other activities              | 288.0    | (326.0)         | (38.0)                         |
| Total                         | 11,231.0 | (6,241.0)       | 4,990.0                        |



#### Particulars of turnover, operating costs and operating surplus or deficit from affordable letting activities

|   | General Needs<br>Social Housing | Supported<br>Social Housing<br>Accommodation | Shared<br>Ownership<br>Housing | Other | Current Year<br>Total | Prior Year Total |
|---|---------------------------------|--|--------------------------------|-------|-----------------------|------------------|
|   | £'000                           | £'000  | £'000                          | £'000 | £'000                 | £'000            |
| Rent receivable                                 | 10,821.0                        | 0.0  | 0.0                            | 0.0   | 10,821.0              | 10,656.0         |
| Service charges                                 | 40.0                            | 0.0  | 0.0                            | 0.0   | 40.0                  | 39.0             |
| Gross income                                    | 10,861.0                        | 0.0  | 0.0                            | 0.0   | 10,861.0              | 10,695.0         |
| Voids   | (40.0)                          | 0.0  | 0.0                            | 0.0   | (40.0)                | (38.0)           |
| Net income                                      | 10,821.0                        | 0.0  | 0.0                            | 0.0   | 10,821.0              | 10,657.0         |
| Grants released from deferred income            | 294.0                           | 0.0  | 0.0                            | 0.0   | 294.0                 | 284.0            |
| Revenue grants from Scottish Ministers          | 0.0                             | 0.0  | 0.0                            | 0.0   | 0.0                   | 0.0              |
| Other revenue grants                            | 70.0                            | 0.0  | 0.0                            | 0.0   | 70.0                  | 2.0              |
| Total turnover: letting                         | 11,185.0                        | 0.0  | 0.0                            | 0.0   | 11,185.0              | 10,943.0         |
| Management and maintenance administration costs | (2,671.0)                       | 0.0  | 0.0                            | 0.0   | (2,671.0)             | (2,518.0)        |
| Service costs                                   | (407.0)                         | 0.0  | 0.0                            | 0.0   | (407.0)               | (397.0)          |
| Planned maintenance                             | (617.0)                         | 0.0  | 0.0                            | 0.0   | (617.0)               | (598.0)          |
| Reactive maintenance                            | (974.0)                         | 0.0  | 0.0                            | 0.0   | (974.0)               | (919.0)          |
| Bad debts written (off)/back                    | (113.0)                         | 0.0  | 0.0                            | 0.0   | (113.0)               | (57.0)           |
| Depreciation: housing                           | (1,540.0)                       | 0.0  | 0.0                            | 0.0   | (1,540.0)             | (1,426.0)        |
| Impairment                                      | 0.0                             | 0.0  | 0.0                            | 0.0   | 0.0                   | 0.0              |
| Operating costs                                 | (6,322.0)                       | 0.0  | 0.0                            | 0.0   | (6,322.0)             | (5,915.0)        |
| Operating surplus/(deficit)                     | 4,863.0                         | 0.0  | 0.0                            | 0.0   | 4,863.0               | 5,028.0          |
| Prior Year                                      |                                 |  |                                |       |                       |                  |
| Total turnover: letting                         | 10,943.0                        | 0.0  | 0.0                            | 0.0   |                       |                  |
| Operating costs                                 | (5,915.0)                       | 0.0  | 0.0                            | 0.0   |                       |                  |
| Operating surplus/(deficit)                     | 5,028.0                         | 0.0  | 0.0                            | 0.0   |                       |                  |

#### Parti

| Audited Financial Accounts (AFS) 2021-2022<br>Particulars of turnover, operating costs and operating surplus or deficit from other activities |                                      |                            |                                |              |                   |                             |  |  |  |
|---|--------------------------------------|----------------------------|--------------------------------|--------------|-------------------|-----------------------------|--|--|--|
|   | Grants from<br>Scottish<br>Ministers | Other<br>revenue<br>grants | Supporting<br>people<br>income | Other income | Total<br>turnover | Other<br>operating<br>costs | Current Year<br>Operating<br>surplus/(deficit) | Prior Year<br>Operating<br>surplus/(deficit) |  |
|   | £'000                                | £'000                      | £'000                          | £'000        | £'000             | £'000                       | £'000  | £'000  |  |
| Wider role  | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 0.0  |  |
| Care and repair   | 223.0                                | 0.0                        | 0.0                            | 0.0          | 223.0             | (269.0)                     | (46.0)   | 0.0  |  |
| Investment property activities  | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 0.0  |  |
| Factoring   | 0.0                                  | 0.0                        | 0.0                            | 71.0         | 71.0              | (121.0)                     | (50.0)   | (41.0)                                       |  |
| Support activities  | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 0.0  |  |
| Care activities   | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 0.0  |  |
| Contracted out services undertaken for RSLs   | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 0.0  |  |
| Contracted out services undertaken for others   | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 0.0  |  |
| Developments for sale to RSLs   | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 0.0  |  |
| Developments for sale to non-RSLs   | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 0.0  |  |
| Uncapitalised development administration costs  | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 0.0  |  |
| Other activities  | 0.0                                  | 0.0                        | 0.0                            | 0.0          | 0.0               | 0.0                         | 0.0  | 3.0  |  |
| Current Year Total  | 223.0                                | 0.0                        | 0.0                            | 71.0         | 294.0             | (390.0)                     | (96.0)   |  |  |
| Prior Year Total  | 215.0                                | 0.0                        | 0.0                            | 73.0         | 288.0             | (326.0)                     | (38.0)   |  |  |



#### ANALYSIS - UNITS

|                                       | General<br>Needs<br>Social<br>Housing | Supported<br>Social Housing<br>Accommodation | Shared<br>Ownership<br>Housing | Other | Current<br>Year Total | Prior Year<br>Total |
|---------------------------------------|---------------------------------------|--|--------------------------------|-------|-----------------------|---------------------|
| Units owned and managed at year end   | 2,326                                 | 0  | 0                              | 0     | 2,326                 | 2,306               |
| Units managed, not owned at year end  | 0                                     | 0  | 0                              | 0     | 0                     | 0                   |
| Units owned, not managed at year end  | 0                                     | 0  | 0                              | 0     | 0                     | 0                   |
| Units held for demolition at year end | 0                                     | 0  |                                | 0     | 0                     | 0                   |
| Total units owned / managed           | 2,326                                 | 0  | 0                              | 0     | 2,326                 | 2,306               |

#### **COST PER UNIT - Current Year**

|  | General<br>Needs Social<br>Housing | Supported<br>Social Housing<br>Accommodation | Shared<br>Ownership<br>Housing | Other | Total  |
|--|------------------------------------|--|--------------------------------|-------|--------|
| Management & maintenance<br>administration | £1,148                             | -  | -                              | -     | £1,148 |
| Planned maintenance                        | £265                               | -  | -                              | -     | £265   |
| Reactive maintenance                       | £419                               | -  | -                              | -     | £419   |
| Total direct maintenance                   | £684                               | -  | -                              | -     | £684   |
| Total management & maintenance             | £1,832                             | -  | -                              | -     | £1,832 |

#### **COST PER UNIT - Prior Year**

|   | General<br>Needs Social<br>Housing | Supported<br>Social Housing<br>Accommodation | Shared<br>Ownership<br>Housing | Other | Total  |
|---|------------------------------------|--|--------------------------------|-------|--------|
| Management & maintenance administration | £1,092                             | -  | -                              | -     | £1,092 |
| Planned maintenance                     | £259                               | -  | -                              | -     | £259   |
| Reactive maintenance                    | £399                               | -  | -                              | -     | £399   |
| Total direct maintenance                | £658                               | -  | -                              | -     | £658   |
| Total management & maintenance          | £1,750                             | -  | -                              | -     | £1,750 |



#### SUPPLEMENTARY ITEMS

|  | Current Year | Prior Year |
|--|--------------|------------|
|  | £'000        | £'000      |
| Chief Executive emoluments excluding pension contributions | 105.0        | 103.0      |
| Total key management personnel emoluments                  | 146.0        | 245.0      |
| Total staff costs  | 1,615.0      | 1,514.0    |
| External auditors' fees – audit                            | 24.0         | 22.0       |
| External auditors' fees – other                            | 0.0          | 0.0        |
| Capitalised maintenance costs                              | 2,482.0      | 1,907.0    |
| Capitalised development administration costs               | 0.0          | 0.0        |
| Capitalised interest costs                                 | 0.0          | 0.0        |
| Accumulated depreciation                                   | 19,432.0     | 17,916.0   |
| Receivables - gross rental                                 | 1,100.0      |            |
| Receivables – bad debt provision                           | (259.0)      | (97.0)     |
| Receivables - net rental                                   | 841.0        | 724.0      |
| Total Pension deficit recovery payments due                | 0.0          | 0.0        |
| Housing loans due within one year                          | 0.0          | 0.0        |
| Housing loans due after more than one year                 | 26,000.0     | 26,000.0   |
| Other loans due within one year                            | 0.0          | 0.0        |
| Other loans due after more than one year                   | 0.0          | 0.0        |
| Overdraft / bridging finance                               | 297.0        | 0.0        |
| Intra-group loans due within one year                      | 0.0          | 0.0        |
| Intra-group loans due after more than one year             | 4,045.0      | 4,000.0    |
| Intra-group lending  | 0.0          | 0.0        |
| Intra-group receivables (trading)                          | 0.0          | 0.0        |
| Other intra-group payables (trading)                       | 0.0          | 0.0        |



#### CONTEXTUAL INFORMATION

| Accounting year end   | March                             |                |  |
|---|-----------------------------------|----------------|--|
| Date financial statements authorised  | 14/09/2022                        |                |  |
| Are the financial statements qualified?   | No                                |                |  |
| Were there any emphasis of matter points raised in the audit report?                      | No                                |                |  |
| External auditors' name   | BDO                               |                |  |
| Number of years since a full procurement exercise was undertaken for the external auditor | 1                                 |                |  |
| Internal auditors' name   | Internal                          |                |  |
| Number of years since a full procurement exercise was undertaken for the internal auditor | 10+                               |                |  |
| Do you have an Audit Committee?   | Yes                               |                |  |
| Do you have a Treasury Management Strategy?   | Yes                               |                |  |
| How do you account for capital grant income?  | Accruals method                   |                |  |
| Calendar year of last housing asset revaluation   | N/A                               |                |  |
| Contingent liabilities  | Legal action                      |                |  |
|   | LSVT contract compliance          |                |  |
|   | Pension                           |                |  |
|   | Repayment of SHG                  |                |  |
|   | Other                             |                |  |
|   | None                              | X              |  |
| SHAPS financial assessment risk rating  | N/A                               |                |  |
| Are you appealing this risk rating?   | N/A                               |                |  |
| How many staff members not currently contributing to any scheme?                          | 1                                 |                |  |
| Staff Pension Sch   | emes                              |                |  |
| Which scheme(s) are you members of?   | How many participating members in | n each scheme? |  |
| Logal & Constal (DC)  |                                   | 20             |  |

| Which scheme(s) are you members of? | How many participating members in each scheme? |
|-------------------------------------|--|
| Legal & General (DC)                | 39   |
|                                     |  |
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## SUBSIDIARIES AND CONNECTED ORGANISATIONS SUBSIDIARIES

| Subsidiary name | Subsidiary<br>status<br>during<br>Financial<br>year | Accounts<br>status | Subsidiary<br>company<br>Turnover<br>£'000 | Subsidiary<br>company<br>Operating<br>surplus/(deficit)<br>£'000 | Subsidiary<br>company Net<br>assets<br>£'000 |
|-----------------|---|--------------------|--|--|--|
| Thistle Housing | Dormant   | Draft              | 0.0  | 0.0  | 0.0  |
|                 |   |                    |  |  |  |
|                 |   |                    |  |  |  |
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## SUBSIDIARIES AND CONNECTED ORGANISATIONS SUBSIDIARIES

| <table-container>      Image: series of the serie</table-container> | Subsidiary<br>company<br>Operating<br>surplus/(deficit)<br>£'000 | Subsidiary<br>company Net<br>assets<br>£'000 |
|---|--|--|
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#### CONNECTED ORGANISATIONS

| Other |  |
|-------|--|
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#### **CONNECTED ORGANISATIONS - OTHER**

| The Riverside Group Ltd |
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|   | Current Year | Prior Year | Prior Year<br>Sector<br>Median |
|---|--------------|------------|--------------------------------|
| Financial capacity                              |              |            |                                |
| Interest cover                                  | 222.8%       | 319.3%     | 442.1%                         |
| Gearing   | 130.1%       | 151.4%     | 54.1%                          |
| Efficiency                                      |              |            |                                |
| Voids   | 0.4%         | 0.4%       | 0.6%                           |
| Gross arrears                                   | 10.2%        |            |                                |
| Net arrears                                     | 7.8%         | 6.8%       | 2.2%                           |
| Bad debts                                       | 1.0%         | 0.5%       | 0.8%                           |
| Staff costs / turnover                          | 14.1%        | 13.5%      | 20.7%                          |
| Key management personnel / staff costs          | 9.0%         | 16.2%      | 14.6%                          |
| Turnover per unit                               | £4,935       | £4,870     | £5,194                         |
| Responsive repairs to planned maintenance ratio | 3.2          | 2.7        | 1.9                            |
| Liquidity                                       |              |            |                                |
| Current ratio                                   | 0.4          | 0.4        | 1.9                            |
| Profitability                                   |              |            |                                |
| Gross surplus / (deficit)                       | 41.5%        | 44.4%      | 19.6%                          |
| Net surplus / (deficit)                         | 30.7%        | 33.3%      | 11.9%                          |
| EBITDA / revenue                                | 33.3%        | 40.1%      | 31.4%                          |
| EBITDA exc. deferred grant                      | 30.8%        |            |                                |
| Financing                                       |              |            |                                |
| Debt burden ratio                               | 2.6          | 2.7        | 2.1                            |
| Net debt per unit                               | £13,045      | £13,010    | £7,053                         |
| Debt per unit                                   | £13,045      | £13,010    | £10,560                        |
| Diversification                                 |              |            |                                |
| Income from non-rental activities-              | 5.7%         | 5.1%       | 17.5%                          |

RATIOS

# Comments

| Page                              | Field   | Comment  |
|-----------------------------------|---|--|
| SOFP                              | Scottish housing grants (SHG)                             | With three developments on site in the year, grant receipts exceeded £8k   |
| SOCF                              | Acquisition and construction of properties                | significant increase in activity in the year with three developments under construction.   |
| SOCF                              | Capital grants received                                   | significant increase in activity in the year with three developments under construction.   |
| SOCF                              | Cash and cash equivalents -<br>Opening balance adjustment | Opening balance does not permit input of a negative figure. The adjustment line has been used to account for the actual opening balance of (£92k)  |
| Analysis -<br>Affordable Lettings | Other grants  | A successful bid in relation to Housing 1st for<br>Families resulted in grant income of £68k in the year   |
| Analysis -<br>Affordable Lettings | Bad debts written (off)/back                              | The increase in bad debts has arisen as a direct result of increased arrears.  |
| Analysis - Other<br>Activities    | Care and repair   | This relates wholly to disabled adaptations  |
| Analysis - Other<br>Activities    | Factoring   | The amount of time staff spent working on issues<br>within the estates increased in the year and a portion<br>of that time has been allocated to factoring. Our<br>current procedure is that a fixed admin fee is added<br>to owner occupier invoices and in this instance that<br>has been insufficient to cover the additional time<br>invested. |
| Analysis - Other<br>Activities    | Other activities  | No other activities to report in the year  |
| Supplementary<br>Items            | Total key management<br>personnel emoluments              | The reduction is attributable to the resignation of the MD. The post was vacant for a few months until the MD took up the post.  |
| Supplementary<br>Items            | Capitalised maintenance costs                             | Capital investment was increased in the year and allowed us to take a fabric first approach improving homes.   |
| Supplementary<br>Items            | Receivables - gross rental                                | This is an area of concern for us. We have plans in place to assist customers with their income management however in the current economic   |

| Page                   | Field                           | Comment   |
|------------------------|---------------------------------|---|
|                        |                                 | climate we are unsure of the impact of the cost of<br>living crisis and anticipate that this will affect their<br>ability to pay their rent. Our dedicated income<br>collection team is working closely with Housing<br>Officers in a bid to improve the situation.   |
| Supplementary<br>Items | Receivables - bad debt provison | The increase in rental debtors has resulted in an increase in bad debts provisions with the provisions being calculated based on the age of the rent debt.  |
| Supplementary<br>Items | Receivables - net rental        | As stated previously, high arrears are a concern at<br>the moment. We have plans in place to assist our<br>customers however in the current economic climate<br>we are unsure of the impact of the cost of living crisis<br>and anticipate that this will affect their ability to pay<br>their rent. Our dedicated income collection team is<br>working closely with Housing Officers in a bid to<br>improve the situation. |
| Supplementary<br>Items | Overdraft / bridging finance    | By making use of the revolving credit facility we are<br>able to minimise cash balances whilst remaining in a<br>position to meet our financial obligations. Whilst we<br>show a negative cash balance, it should be noted the<br>balance includes payments processed through the<br>ledger in March, but which will not actually clear the<br>bank until April meaning the bank account was never<br>actually overdrawn.   |